## City of Wallace City Council #4

	Anthony A. Garcia	Rich Shaffer
<b>1.</b> What is your name, what office are you running for and why are you running for this position?	No Response Received	Richard A Shaffer; Wallace City Council Seat #4. A Wallace resident for over 33 years having a deep seated love for the town and what befalls her. Through my employ and numerous volunteer efforts including 2 terms on the city council, 3 terms as Chamber of Commerce president; time, energy and concern for what happens to my town has been committed. My time on the council has helped move the city in a positive direction into the future.
2. How could our city be improved? Please provide your top 2-3 ideas.	No Response Received	Continued fiscal oversight for businesses & residents; consistent application of rules, regulations and ordinances for businesses and residents; workforce housing; impact fees on non-resident, recreational users.
<b>3.</b> In your opinion, is growth in North Idaho being handled appropriately?	No Response Received	Each community is North Idaho is dealing with different aspects of growth. In Wallace, due to our land constraints ie no flat land to build into, growth is somewhat contained. Growth in Wallace is being handled appropriately but more could be done utilizing our present buildings in town.
<b>4.</b> As cities face increasing costs to pay for city services including law enforcement, fire districts, schools and increased traffic due to increased home developments, what are your suggestions so that growth pays for itself?	No Response Received	Due to Wallace's land constraints, increased home development is not possible within city limits. Increased usage of present commercial buildings is positive and possible. New residents/businesses to Wallace are helping move this ahead. The city must be run fiscally efficient from top to bottom dependent on the council to budget and oversee appropriately. Enacting impact fees on recreational land users and a hospitality tax on our visitors is a path to handle increased costs of public services.
<b>5.</b> What improvements should be made to the city council's role in the planning and authorization of new developments?	No Response Received	The council should continue to work closely with the Wallace planning & zoning committee to ensure that building and renovation plans remain in tune with Wallace's architectural heritage. New developments outside of the city core that might require city utility services and more need to be determined by a cost/benefit analysis of said development.
<b>6.</b> In your opinion, should any services currently provided by the city be cut, eliminated, or privatized?	No Response Received	The city of Wallace runs very lean. Outside of our valued street crew and 1.5 city administrators further streamlining is not possible.
7. Do you believe access to city managed water and sewer should be increased to rural communities, why or why not?	No Response Received	For the health and quality of life for the Wallace community, extending city utilities to rural development should benefit our community and not put a further strain on services. A cost/benefit analysis would provide the answers to these questions.
8. How do you plan on keeping a healthy reserve fund without increasing taxes?	No Response Received	Maintaining a fiscally conservative budget while continuing to look into further pathways to more effective and efficient city services. All city financials need to be consistently and constantly reviewed.
9. What is your opinion on affordable housing? Is it something that the city should be pursuing?	No Response Received	Work force and or affordable housing is a top tier issue for Wallace. New arrivals and our employable residents deserve an opportunity to find affordable housing. It is should be something the city council should look into.

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10. All too often local residents feel that their public comment is not taken into consideration when decisions are made that directly affect their daily lives and their property values. What would you do differently to change the public's perception?	No Response Received	All city business and city activities are handled in a transparent manner for those interested. The city should continue to publicly promote interested businesses and residents to go to the city's website and attend public meetings for information. For myself, I do not have an "open door" policy to my constituents. My public service policy is "no doors" always be available and open to comments, questions and professional, public discourse.
<b>11.</b> What is your opinion on "Smart Cities" and how they apply to North Idaho?	No Response Received	Smart Cities appear to be a great concept but one that would require a consultant or "expert" in the field to assist in bringing about. Presently do not know how this could be brought into reality for Wallace. Smart Cities would take a huge integration of city, county and state services to bring about.
<b>12.</b> Should the concept of "equitable outcome" be implemented as a part of the city council's decision-making process? Why or why not?	No Response Received	It would be difficult to see how the city council could implement the "equitable income" in our city council decision making process. If attempted, many would view it as city overreach.
<b>13.</b> Is there anything in your personal, business, or career life that would be a conflict of interest in your ability to serve the people of this city?	No Response Received	The only possible conflict of interest is my deep seated, imbedded love of Wallace.
14. What is your background and why do you feel it qualifies you for this position?	No Response Received	BA in Psychology. Resident and hospitality business operator for over 33 years. Prime Minister of Wallace Idaho. Multiple positions with the Chamber of Commerce including president and marketing director. 2 3-years terms on the Idaho Travel Council including 3 as Chair. 12 <sup>th</sup> ever recipient of the Idaho Governor's Lifetime Achievement Award. Present board member of Spokane Public Radio and Coeur d'Alene Historic Preservation. Past president of the North Idaho Travel Committee, North Idaho Travel Alliance, SKAL. Past board member of Idaho Recreation & Parks Association and North Idaho Chamber of Commerce.